



serving a **thriving** community

Triennial Strategic Plan 2019–2022

Adopted 1 May 2019



*enhancing community well-being
through civic engagement*

Vision



what we want to achieve

An inner-city residential community that continues to thrive

Mission



why we exist

To enhance community well-being through civic engagement

In the interests of sustainable development and local democracy (*focus*) Inner-City Wellington seeks to serve as a progressive and influential voice (*what*) of and for the residential community (*who*) in the suburbs of Te Aro and Wellington Central (*where*)

It does so through engagement with the appropriate public authorities (*how*) for the purpose of enhancing the well-being of the residential community in the inner-city (*why*)

Mandate

who and what informs us

This strategic plan seeks to **pursue** aspects of sustainable development and local democracy considered important by the inner-city residential community; **respond** where possible to reputable, relevant and independent research concerning sustainable development and local democracy; and **support** at a local level the relevant United Nations Development Programme's Sustainable Development Goals (2015–2030) unanimously adopted by all members of the United Nations on 25 September 2015

Strategic Priorities

As an interface between the inner-city residential community and public authorities the organisation seeks to:

1. Be progressive and proactive – it promotes **sustainable development** perspectives that advance the social, economic, environmental and cultural aspects of the inner-city and of the wider city as appropriate
2. Be influential and responsive – it fosters **local democracy** by representing and acting as an advocate for the interests of the inner-city residential community
3. Build a community-driven organisation with the **capacity** to realise its mission

Sustainable Development

Promote sustainable development perspectives that advance the social, economic, environmental and cultural and aspects of the inner-city and of the wider city as appropriate

1. SOCIAL

1.1 **Good Health and Well-being (UNDP Goal 3) – ensure healthy lives and promote well-being for all at all ages**

Contribute to public authority initiatives, community reference groups and forums around the sale and supply of alcohol

2. ENVIRONMENTAL

2.1 **Affordable and Clean Energy (UNDP Goal 7) – ensure access to affordable, reliable, sustainable and modern energy for all**

Foster public authority support for more sustainable energy options to reduce greenhouse gas emissions

2.2 **Sustainable Cities and Communities (UNDP Goal 11) – make cities and human settlements inclusive, safe, resilient and sustainable**

Encourage public authority support for the city to become a National Park City (including green space and wildlife), appropriate earthquake strengthening strategies, improved public transport and pedestrian infrastructure, and more adequate and sustainable living environments as outlined in the relevant United Nations Accords.

2.3 **Responsible Consumption and Production (UNDP Goal 12) – ensure sustainable consumption and production patterns**

Urge public authorities to promote more effective reduction, recycling and disposal of waste

3. ECONOMIC

No action this triennium

4. PARTNERSHIPS

4.1 **Partnerships for the Goals (UNDP Goal 17) – strengthen the means of implementation and revitalise the global partnership for sustainable development**

Cooperate with relevant Non-Governmental Organisations and Governmental Agencies in Wellington around the Sustainable Development Goals

Local Democracy

Foster local democracy by representing and acting as an advocate for the interests of the inner-city residential community

1. TRANSPARENCY AND ACCOUNTABILITY

- 1.1 Monitor relevant public authority legislation and policy developments that impact the inner-city residential community
- 1.2 Inform the inner-city residential community of relevant public authority legislation and policy developments and seek their feedback as appropriate

2. ADVOCACY AND CRITIQUE

- 2.1 Lead advocacy (including presenting submissions) that represents the interests of the inner-city residential community around relevant public authority legislation and policy developments

3. COLLABORATION AND POLICY

- 3.1 Collaborate with public authorities and their relevant personnel through regularly organised meetings
- 3.2 Organise pre-election candidate meetings with the relevant public authority personnel to develop an understanding of their policy positions around sustainable development and local democracy

Building Capacity

Build a community-driven organisation with the capacity to realise its mission

1. CONNECTIVITY AND COLLABORATION

- 1.1 Enhance connectivity with internal stakeholders through activities that build their support, participation and involvement around ICW
- 1.2 Strengthen collaboration with external stakeholders with whom ICW has partnerships and cooperative relationships

2. MARKETING AND COMMUNICATIONS

- 2.1 Market and promote ICW to its internal and external stakeholders
- 2.2 Communicate the ICW message to its internal and external stakeholders through mainstream and social media

3. ORGANISATIONAL SUSTAINABILITY

- 3.1 Grow funding streams, membership, expertise, the application of technology and the use of community-focused resources to support ICW sustainability
- 3.2 Digitally preserve ICW history including that of its personnel, milestones, achievements and awards
- 3.3 Apply the eight core operating principles embodied in the ICW constitution, including to uphold the principles of partnership, participation and protection concerning the **Treaty of Waitangi** and to use the **transformative action** model of engagement

Appendix

Sustainable Development

Sustainable development has been defined as development that meets the needs of the present without compromising the ability of future generations to meet their own needs. Sustainable development calls for concerted efforts towards building an inclusive, sustainable and resilient future for people and planet

For sustainable development to be achieved, it is crucial to harmonise three core elements: **social** inclusion, **economic** growth and **environmental** protection. These elements are interconnected and all are crucial for the well-being of individuals and societies

To this end, there must be promotion of sustainable, inclusive and equitable economic growth, creating greater opportunities for all, reducing inequalities, raising basic standards of living, fostering equitable social development and inclusion, and promoting integrated and sustainable management of natural resources and ecosystems

UNITED NATIONS DEFINITION

UNDP Sustainable Development Goals 2015-2030

SOCIAL (7)

No Poverty (Goal 1) – end poverty in all its forms everywhere

Zero Hunger (Goal 2) – end hunger, achieve food security and improved nutrition and promote sustainable agriculture

Good Health and Well-being (Goal 3) – ensure healthy lives and promote well-being for all at all ages

Quality Education (Goal 4) – ensure inclusive and equitable quality education and promote life-long learning opportunities for all

Gender Equality (Goal 5) – achieve gender equality and empower all women and girls

Reduced Inequalities (Goal 10) – reduce inequality within and among countries

Peace, Justice and Strong Institutions (Goal 16) – promote peaceful and inclusive societies for sustainable development, provide access to justice for all and build effective, accountable and inclusive institutions at all levels

ENVIRONMENTAL (7)

Clean Water and Sanitation (Goal 6) – ensure availability and sustainable management of water and sanitation for all

Affordable and Clean Energy (Goal 7) – ensure access to affordable, reliable, sustainable and modern energy for all

Sustainable Cities and Communities (Goal 11) – make cities and human settlements inclusive, safe, resilient and sustainable

Responsible Consumption and Production (Goal 12) – ensure sustainable consumption and production patterns

Climate Action (Goal 13) – take urgent action to combat climate change and its impacts

Life Below Water (Goal 14) – conserve and sustainably use the oceans, seas and marine resources for sustainable development

Life on Land (Goal 15) – protect, restore and promote sustainable use of terrestrial ecosystems, sustainably manage forests, combat desertification, and halt and reverse land degradation and halt biodiversity loss

ECONOMIC (2)

Decent Work and Economic Growth (Goal 8) – promote sustained, inclusive and sustainable economic growth, full and productive employment and decent work for all

Industry, Innovation and Infrastructure (Goal 9) – build resilient infrastructure, promote inclusive and sustainable industrialisation and foster innovation

PARTNERSHIPS (1)

Partnerships for the Goals (Goal 17) – strengthen the means of implementation and revitalise the global partnership for sustainable development

listening to and working with our community



www.innercitywellington.nz